

Department of Development and Environmental Services (DDES) / 1340

	2004 Actual 1	2005 Adopted	2005 Estimated 2	2006 Proposed	2007 Projected 3	2008 Projected 4
Beginning Fund Balance	5,906,367	5,997,428	9,305,278	7,450,069	6,358,352	5,376,118
Revenues						
Fee Revenue	26,488,065	27,415,174	24,429,471	24,723,315	23,487,149	23,125,872
Other Revenue	1,180,416	1,087,822	969,351	1,083,677	1,083,677	1,083,677
Investment Interest	836,842	250,000	250,000	250,000	500,000	500,000
Operating Contingency	-	975,000	975,000	958,340	958,340	958,340
CX Transfers	2,649,169	2,748,886	2,748,886	2,988,945	2,988,945	2,988,945
Total Revenues	31,154,492	32,476,882	29,372,708	30,004,277	29,018,111	28,656,834
Expenditures						
Salaries and Benefits	(20,307,593)	(21,497,119)	(20,405,577)	(21,913,003)	(20,817,353)	(19,776,485)
Supplies and Contracts	(1,321,399)	(1,476,991)	(1,947,539)	(1,632,109)	(1,632,109)	(1,632,109)
Intragovernmental Services	(5,494,889)	(4,499,124)	(5,932,480)	(4,805,793)	(4,805,793)	(4,805,793)
Capital & Others	(631,700)	(1,398,562)	(1,844,124)	(1,770,090)	(1,770,090)	(1,770,090)
Operating Contingency		(975,000)	(975,000)	(975,000)	(975,000)	(975,000)
Encumbrance Carryover			(123,197)			
Total Expenditures	(27,755,581)	(29,846,796)	(31,227,917)	(31,095,995)	(30,000,345)	(28,959,477)
Estimated Underexpenditures						
Other Fund Transactions						
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Total Other Fund Transactions	0	0	0	0	0	0
Ending Fund Balance	9,305,278	8,627,514	7,450,069	6,358,352	5,376,118	5,073,475
Reserves & Designations						
Reserve for Staff Reductions		(432,600)	(432,600)	(445,578)	(458,945)	(472,713)
Reserve for Revenue Shortfall		(1,095,891)	(1,095,891)	(1,095,891)	(1,095,891)	(1,095,891)
Reserve for Technology Replacements	(965,241)	(997,500)	(997,500)	(1,047,375)	(1,099,744)	(1,154,731)
Reserve for Fee Waivers & Unanticipated Costs		(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
Reserve for Encumbrances	(123,197)					
Designations	(2,758,950)					
Total Reserves & Designations	(3,847,388)	(3,525,991)	(3,525,991)	(3,588,844)	(3,654,580)	(3,723,335)
Ending Undesignated Fund Balance	5,457,890	5,101,523	3,924,078	2,769,508	1,721,538	1,350,140
Target Fund Balance 5	1,387,779	1,492,340	1,561,396	1,554,800	1,500,017	1,447,974

Financial Plan Notes:

¹ Actuals are from the 2004 14th month ARMS report.

² Based on trends at 06/30/05 projected to 12/31/05

³ Fee revenue decrease of 5% and decrease of 5% for salary/benefits

⁴ 2008 Fee Revenue 5% increase combined with reduction in activity for overall increase of 1.5%, and 5% decrease in Salaries/Benefits

⁵ Target fund balance is based on 5% of total expenditures.